



## KENT DENVER SCHOOL

4000 East Quincy Avenue (303) 770-7660  
Englewood, Colorado 80110-4998

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Sally E. Cummings  
Assistant Head for Finance and Operations

March 9, 1998

To Whom it May Concern:

Kent Denver School selected Ward Construction Company as the general contractor for its construction projects for several reasons. In our selection process, the committee was impressed by Ward's almost exclusive school experience. The school has benefited from their involvement in the project at an early stage with both the school and the architects. The school has enjoyed comfortable working relationships and successful communication with Ward's business owners and principals.

Some of Ward Construction Company's advantages are their general superintendents' involvement and their "overmanagement" approach. I have been impressed by Ward's ability to work with the rest of the contract team in addressing value engineering, alternate design and other cost and schedule concerns. We have been pleased with Ward's subcontractor evaluation, qualification and selection process, their identification of long lead items and expediting procurement. We have also been impressed with Ward's estimating and budgeting skills, their cost and schedule controls and their thoroughness and attention to detail.

Ward Construction Company has approached each stage of the construction process with honesty, professionalism and integrity. I strongly recommend Ward Construction Company for any school construction project.

Please feel free to contact me at 770-7660 extension 230 if I can answer any questions.

Sincerely,

Sally E. Cummings  
Assistant Head for Finance and Operations



# HUTTON FORD ARCHITECTS P. C.

5350 SOUTH ROSLYN STREET, SUITE 210  
GREENWOOD VILLAGE, COLORADO 80111  
303/773-2845 FAX 303/773-2852

March 9, 1998

To Whom it may Concern:

I am pleased to recommend Ward Construction Company as a general contractor. We have recently completed our second project with this contractor and feel that they have been a strong team member in our two projects this year at Kent Denver School. While no yet occupied, I feel confident in stating that Ward Construction Company has helped us bring these projects to conclusion on budget and with high quality construction.

Ward Construction Company has served as the Construction Manager/General Contractor for this project. They have been involved in the project since the design development stage, allowing us to utilize their expertise in construction materials, scheduling and costs as we finalized design elements. Following a CM/GC process, we have taken advantage of Paul and Stan's thorough knowledge of construction materials to incorporate cost effective details into the projects rather than to value engineer changes later. Because they have experience with school construction, they have been sensitive to scheduling details - both maintaining quiet hours for school finals and identifying long lead items to meet a critical fall completion deadline.

We have found their attention to detail to be unusually strong, reviewing both construction drawings and all submittal carefully. They are extremely organized and detail oriented, accepting full responsibility for their role in both quality and schedule. I feel that their early involvement in the project and their professional attitude has helped us avoid any potential crisis during construction.

On site supervision has been excellent, maintaining schedule and quality of subcontractors. As with all remodeling projects, field conditions result in surprises. Our superintendent has helped us to identify these problems early and to remedy them with minimal impact on cost and none on project completion.

Communication with Stan Ward and Paul Sommer has been clear and honest, allowing us to develop good working relationships and keep the construction process enjoyable. Their excellent choice in management of subcontractors has also helped this project to run smoothly. I have found them to be continually alert to any change order request and supportive in our effort to keep costs controlled.

In conclusion, Ward Construction Company has handled this project in a very professional manner. They have been attentive to detail, thorough in management and flexible in attitude. My experience with Ward Construction Company has been positive and I hope to be able to work with them again in future projects.

Sincerely,  
Hutton Ford Architects, P.C.

Paul C. Hutton, AIA

