



**Design and
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May 25, 2021

Subject: Ward Construction Co.

To Whom It May Concern:

I worked with Ward Construction from late 2018 through late 2019 as the school district's project manager for the Montview ES Whole Building Remodel project. I've also worked with Ward on a number of other projects through my 39 years as an independent architect and then as a school district owner's representative.

Montview was particularly challenging in terms of a limited timeline and budget. The scope of work was constantly shifting due to unknowns caused by extensive asbestos and lead abatement. The combination of these factors made the project especially tricky.

The Ward team's deep understanding of the basics of school design and construction, their hard work, and their sincere desire to maintain positive relationships throughout the project, made Montview one of the most satisfying and rewarding projects I've worked on.

I look forward eagerly to the opportunity to work with Ward on other projects.

Very truly yours,

Susan Martini
Project Manager, Design & Construction
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May 26, 2021

Re: Ward Construction Co.
Englewood, Colorado

To Ward's Prospective Clients:

I am pleased to write this letter of reference for Ward Construction. I had the pleasure of working with the team from Ward Construction, consisting of Stan Ward, the Project Manager, and Paul Sommer the Assistant Project Manager and estimator, on the project for the addition and renovation of the Montview Elementary School within the Aurora Public School District.

Ward was invited to be on a select bidders list, to compete for this project, and they were the only General Contractor to deliver a competitive price that was on budget. The project itself included a fast-paced schedule for the addition and an even more involved and rigorous summer construction schedule to meet the needs of Aurora Public Schools while not impacting their school year calendar. Ward worked diligently to schedule work during school breaks, after-hours, and during the summer while coordinating with numerous agencies to deliver the project in on time and on budget to the client.

The abilities of the team from Ward contributed significantly to the successful completion of this project. Project management was very thorough and organized. Ward's team worked quickly to learn the intricacies of the existing buildings and the design drawings and was able to spot potential issues well before they were a schedule concern. This allowed the design team to address questions well in advance and avoided problems during construction. The experience of the onsite Project Superintendent was key to the quality of the project. The Superintendent worked well with the school staff (a critical component as the school was occupied for the majority of the construction schedule) and I felt very confident in the daily management of the subcontractors and the ability to solve construction questions and coordinate with local governing agencies and District staff.

Their team shows a real dedication to providing a quality project with detailed attention to budget and schedule. We have worked with Ward Construction Co. on four sizeable projects over the last ten years, and I hope to be able to work with them again in the near future.

If you have any questions about this recommendation, please feel free to contact me.

Sincerely,

A handwritten signature in blue ink, appearing to read "J. Thong", with a horizontal line extending from the end of the signature.

Jennifer Thong, AIA
Principal