

June 21, 2002

To Whom it may concern;

It has been an enjoyable association in working with Ward Construction Company on the Rita Bass Trauma & EMS Educational Facility for Denver Health and Hospital Authority.

Their role, in the \$4.0 million dollar facility, was as a General Contractor. Their construction management team was outstanding in their performance through out the course of the project. They paid excellent attention to every detail affiliated with the construction of the project and were extremely attentive to:

- Keeping the Owner's interest in mind when solving construction problems, as they would develop.
- Monitoring and maintaining the project schedule.
- Assisting in researching product data and cost analysis.
- Being a team player and taking responsibility for their actions.
- e. Maintaining a high standard for quality

I would state that Ward Construction Company performs in a very professional manner. They are a "team player", keeping the relationship friendly, cooperative and always focused on trying to maintain the best interests towards the project. Paul Sommer was the project manager for Ward. He is very organized, thorough, honest and a pleasure to work with.

I would recommend Ward Construction Company to any client that is planning to construct a building. I look forward to many future working relationships with Ward Construction Company.

Sincerely:

Delroy M. Horne, A.I.A. Project Manager/Architect

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Engineers, Architects, and Constructors

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12 June 2002

Correspondence No. WARD-OC-02351

Mr. Stan Ward, President Ward Construction 2750 South Shoshone Street, Suite 315 Englewood, Colorado 80110

Re:

Denver Health and Hospital Authority Bond Program

Rita Bass Trauma & EMS Education Institute

Project No. 10118

Subject:

Dear Mr. Ward:

I wanted to take this opportunity to thank you for delivering a high quality and successful project - the Rita Bass Trauma & EMS Education Institute. I find it commendable that Ward Construction achieved substantial completion on this \$4.0 million project ahead of schedule, despite the fact that the full building permit was issued 10 weeks after Notice to Proceed. Ward Construction was extremely cooperative when we worked together to obtain overlot grading, foundation, underground plumbing and underground electrical permits to maintain progress while waiting for the building permit.

I specifically commend your superintendent, Mr. Gary Thomas, for his efforts on this complex project. Mr. Thomas worked tirelessly on each and every detail and managed the subcontractors efficiently. Mr. Thomas worked seamlessly with Ward Construction's project managers to effectively filter subcontractor issues and alerted the owner only to necessary issues. Ward Construction displays a tremendous attention to detail, proving that hard work pays off.

Thanks again for a job well done.

Sincerely,

Heidi Knapp Project Manager

cc: Kathy Buhrman, DHHA

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